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Factory Birds







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## After an excellent lunch or dinner party nothing is more enioyable tlian good conversation. So. when you re speaking, remember the words that more enjoyable tilan youd convirsaion. remer the words that

 make all the difference."Delamanl Cognac, please" "The pale, iry cognac with the unique smoothy
rounded flavour.
Such conversation.supported by a subtle reference to Havana's finest colvari, is sulie to be appreciated by your most elocuent vuess. Evento the extent of havins to repeat yourself.


Fires of London

## HYDE EXPLAINS THE HYDE GUIDELINES

If you are a public conpany with yearend Deecember 31 o
later, you should now prepare indation adjusted accounts accoraing to the 1.,
William Hyde and Bernard Cox. technical officer of the
ICMA bave produced a tape, slides and book manual explaining whai the adjustments are. and how you should apply them.
This manual has been designed as a training course for
individuals or for running in-house briefing. It is equally individuals or for running in-house briefing. It is equall
suitable for accourtants in industry and in prectice. The package contains:

## one 30 minute ea by William Hyde <br> - 44 slides linked to the tape

a) guidanee nctes on the runnin
ab)
b) full text of the guidelines

都 c) the script nf the tape and the slide illustrations You have only 8 weeks to master these proposals. This authoritative guide is available now. Please order your


## CCROPEAN NEWS

## EUROCOMMUNISM ROW COMES TO SURFACE AT CELEBRATIONS

## Carrillo barred from speaking in Kremlin

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Barre puts curb on food prices


Italy again shows surplus


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## Change morethan your hat




Portugal spending cuts planned



## Stalemate in Dutch cabinet formation








## Swiss growth




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Danish air talks
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Austria in red.

 Yugoslay deficit




## TURKEY'S FOREIGN EXCHANGE CRISIS

## Tough test for a frail coalition



#  AMERICAN NEWS ooth U.S. Wholesale uctuprices rise F $5.8 \%$ in October 

## Giscard pledges 'sympathy' for Quebec

## CORPORATE FINANCING OF THE ARTS

## They know what they like


#### Abstract

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## Dock strike strands millions of dollars of cargo

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Europe outsells Japan in


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tion
Arab values Western standards The Arab Weekly Newspaper 84 Fetter LaneL-LoridonEC4Telephone ol-83! osol.

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## Algiers protest <br> Egypt cuts repayment of Soviet trade debts

 on Paris threat Mian and Morocan claims tor to The Alkerian official daily

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## South Africa to

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## bY QUENTIN PEG.

 EADERS of South Aticich JonANNESBURG. Nov. 3.Japanese Minister to visit Britain

## Brain

## ${ }^{6}$ Sure,Ineed totake on extrapeople.WheredoI find the money??

## We'll give it to you

If on March 29th you employedunder 50 people,then every extraperson youtake onina Special DevelopmentArea couldget you £20 a week subsidy.
$805^{3}$ If you own a private manufactuming company in a Special Developmentit Area you may be entitled financial help from the Goveriment.
Under the Small Firms Employment Subsidy, you could be paid s 20 a week for every extra person Time enough to help you over the mitial period while they gain experience.


Department of Employment $D=$



## Occidental takes a calculated risk



## Sainsbury's are moving north... and looking for sites



For years Sainsbury's has been a household name in the south, offering unrivalled quality and unbeatable value. Now they are looking for sites further north and are anxious to get in touch with anyone who owns or knows of land available for the development of high quality stores and supermarkets, both in and out of town.

As an incentive Sainsbury's are prepared to negotiate a contract for the development and construction of stores with anyone who can effect a successful introduction, with the possibility of involvement in future developments.

The sites they are seeking fall into four categories:

12 acres plus
For SavaCentres - large scale hypermarkets which are jointly operated by Sainsbury's and British Home Stores. These sites must be
within five miles of town centre in an area of high density population and served by good road communications.

$\%$ We'll helpyou
buy it, borrowit, protect it, exchange it and


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House building activity shows marked increase


Only two business sectors earn $20 \%$






 Exporting


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 BRITISH-BORNEO PETROLEUM SYNDICATE LIMITED
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industry's capability?


CBI 'takeover bid' hit

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Hull likely to keep its telephone independence


## GENERATING SETS

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Tel. Betfast 44013110 tinesi1. Telex: 74144 s , itious.

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## LABOUR NEWS

## Lack of plans for spending oil revenues 'deplorable'





## Tesco tops branded products league

stamp discount scheme
Noxide
and



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Two print unions stay out in NUJ dispute


## Strike-hit airports return to normal

## 



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Deadlock remains

## over firemen's pay



Columnist 'retained independence'

lack

# ANDTHERE'S ALWAYS SOMEONE THERE WHEN YOU NEED THEM and Sydneyon our unique DC-10s. Why unique? To start with, the big MAS DC-10 has less eats than other DC-10s. Just 252. (The others have around 270). So theire's more room. <br> the others. And with less pase more cabin crew than many there's always someone there when you need them on. MAS. Add to that the famious MAS standard of Golden Service, some beaultulflfeatures you won't find on other $\mathrm{DC}-10 \mathrm{~s}$, and you're talking about something very special in the way of air travel. <br> Malaysia Stopover <br> We also have a very special offer if you're going as far as Australia on the big new MAS DC-10. 

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QUEEN'S SPEECH DEBATE
Strikes must not deter us-PM


Premier appeals to public

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Thatcher suspects lack of will to meet EEC elections target

##           <br> Full employment and sustained growth are main objectives

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## A FINANCIALTIMES SURVEY

OFFICE RELOCATION november 141977


The Financial Times Survey on Omice Relocation will now be pablished on
November 141977 not as originally stated. on Noveriber 41977 . Terry Diver


FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
(16) for Industry

## BEDFORD

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Chistopher Lorerry fist one of the first companies to use a reve Goverimentichinseling service for small businesses

## TGoliath's advice for David

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## FINANCIALTIMES

 BRACKEN ROUSE, CANNON STREET. LONDON ECAP 4BY Telephone: 0x-248 8000Friday November 4 1974

## Running up to the election





Th are about to face their major: the inevitahle resuit of the crist


## Monitoring

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## Setting up the framework



## MEN AND MATTERS

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# The Government's continuing caution on expenditure 



## COMPANY NEWS + COMMENT

Hoover hit by seasonal slump


## 15 years of growth




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DIVIDENDS ANNOUNCED.


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HUME CONVERSION



RIGHTS RESULTS

THE NEW THROGMORTON TRUST LIMITED
INTERIM REVENUE STATEMENT

|  | $\underset{\substack{\text { mix } \\ \text { monns } \\ \text { to } 30.9 .67}}{\text { sins }}$ | $\begin{gathered} \operatorname{six} \\ \text { monn } \\ \text { to } 0.9 .966 \end{gathered}$ | Year ended 31.3.71 |
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## GLAMFIELD SECURITIES

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## MONEY MARKET <br> Full credit supply










## Pritchard expects more than $£ 2 \mathrm{~m}$.

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$\qquad$ Scottish










## The Jordan Hotels and Tourism Company Limited

US \$12,000,000
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# BBA is agroup of manyparts 

## Some are fitted as original equpment on zuropes most beavtiul babies

BBA means different things to different people. In the automotive world, it's the name behind some vital original equipment on Europe's newest small cars; notably the Ford Fiesta and the new Chrysler Sunbeam.

Manufactured and marketed in the U.K. by Mintex, in Germany by Textar and in Spain by Frenosa, BBA friction materials - clutch and brake linings and disc brake pads - are not only used by Europe's leading motor manufacturers, they' re also fitted as replacement parts on cars and.commercial vehicles all over the world.

But friction materials are only part of the BBA story. Wherever there's a need to harness motive power there's a BBA product designed to do the job.

Take Railko, for instance, who manufacture
the world's widest and most versatile range of plastics bearings. Railko have just received the Queen's Award to Indusity for the technology behind a revolutionary propeller shaft bearing for big ships $-a$ bearing in a reinforced plastics material so tough that it's 17 times more resilient than white metal.

Add to all this our industrial textiles, glass fibre and other interests; our manufacturing plants in Europe, North America; Australia and South Africa, not to mention our exports from the U.K. to well over 100 countries - and what have you got?

A group that's an essential part of world industry.

## AFINANCIALTIMES SURVEY OFFICE relocation

## NOVEMBER 141977



The Financial Times Survey on Office Relocation will now be published on November 14 1977, not as originally stated, on November 41977.
Details of advertising rates and of the editorial synopsis are available from: Terry Druce
Financial Times Bracken House, 10 Cannon Street, London ECAP 4BY Tel: 01-248 8000 Ext. 7196. Telex: 885033 FINTIM G

## FINANCIALTIMES

EUROPE'S BUSINESS NEWSPAPER

Financial Times Friday Mopenber 4977 UBM growth to continue
after $43 \%$ midterm jump

$\qquad$

Gold Fields to bid £1.4m. for Newconex stock



PHOENIX-GLOBE MERGER IS
CALLED OFF


Extracts from the Directors report (continued)



## 

## The 4 -m high. 200 -tonne stator of a hydroelectric generator vorld-wide reputation such as Schering. Daimler Benz,

 is prepared tor high-voltage testing in the AEG-Telefunken BMW. Siemens. Borsig. IBM. Etemit. Standard Elektrik Grossmaschinentabrik Berlin. Wo such machines wiil be $\quad$ Loretrz. Pnilips. Osram. Bahlsen and - last but not least -in operation from 1978 onwards at the Yugoslavian
Gillette. In Berin, Germany's largest industrial dity, middiepumped swrage power stion Caplina in a pumped swrage power station Cap,jina in a cavem: 200 m water uf 237 m to a storage basin. and as generators they will produce 540000 KW of power for the Yugoslavial electricity supply system. In addition to the heavy generators, AEG-gue:unken will also be supphing the rest on the elec is about 50 million DM.Apart from. AEG Gedefunken more is about 50 million DM:Apart from:EG-Elefunken more
than 3000 industrial firms utilize the special advantages of
the ectin enomic region. These are companies of
sized comparies recently established operate just as successfuly as important intemational firms. For infor-
mation on investment incentive programmes and additional possibilities in Berlin contact: Der Senator fuer U'irtschat, Martin-Luther-Stras Telex: 01 - $63.79 \mathrm{~S}:$

## invest - produce in Berlin

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Claude Xem Lighno $15 A$, Linwed

## 

## ANGLO-TRANSVAAL CONSOLIDATED INVESTMENT COMPANY LIMITED

REGISTERED OFFICE
56 MAIN STREET, JOHANNESBURG
ondon secretaries ANGLO-TRANSVAAL TRUSTEES LIMITED ANGLO-TRANSVAAL TRUSTEES LIMITED

## APPOINTMENTS

## Managing Director

for a notably successful engineering company renowned foa high qualie- and technical leadership in its product.range.

THE role is to assume responsibility for the total management of he undertaking and to pronnote further protitable growth by expanding the existing business and extending the present product ang
THE Tequirement is for a professionally qualified engineer with a record of protitable achicucment at top management level in a business concerned with the manufacturc and asseinbly of batch development expcrience would be a distince advantage.

TERMS. to match cxpcrience and achicvement, are for discussion os to carly 4os. West Country location

Write in complete contidence
to J. E. B. Drake as adviser to the company
TYZACK \& PARTNERS LTD
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## Managing Director EXPORT

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to A. Iongland as adviser to the company
TYZACK \& PARTNERS LTD io hallan streft ind edondis wite bdj

## GENERAL MANAGER

Automotive components $\mathbf{f 1 0 , 0 0 0}+$ car Daventry










JCどP
EXPERIENCED SECRETARY


APPOINTMENTS WANTED
Freelance Production Engineer Financial Controller
$\qquad$



INTERNATIONAL APPOINTMENTS

## ENGINEERS REQUIRED NIGERIA

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MECHANICAL ENGINEERS
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## D Davy Compensation trading   <br> CONTRACTS AND TENDERS <br> REPUBLIC OF LIBERIA

LIBERIA ELECTRICITY CORPORATIOA BUSHROD POWERPLANT EXTENSION

Invitation to Prequalification of Prospective Tenderers



Contract No. 1-Civil Work























liberia electricity corporation

| The Engineer :s Mazor- $=$ =lumbus Consultins Engineers inc. 5401 Baden. 5 wizzofland Telex: 54532 moco ct |  |
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## ART GALLERIES



## LEGAL NOTICES


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* Profily hofore tax mareased from - 410,500 to 433,453
* Earming uer share focreased from 6.4p to 70p perstare
* Divicand increased by maximum permitud and cover increased to 5.1 times:
* Neteassets mereted to 48.9 p per share. *Company expandingin $t K$ and overseas.

Burns-Anderson timited IndustratHolding Group.
$\qquad$
Subidiaries in motor vefole distribitiön, shop and bank futing, stepigar building dev

## Mr. Jessel calls for

Doland Board changes


## Walter Lawrence expansion

Dollar Land U.S. sale completed


Mitchell Cotts TransportLtd

* Commercial Vehicle
$\quad$ Contract Hire
* Warehousing
* Cold Storage
* General Haulage

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\begin{array}{ll}
\hline \text { RESULTS AT } & \text { Years ended 30 Junn } \\
\text { AGLANGE } & 1977 \\
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\end{array}
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## MC

Michenl Conss Trinspert Limited
Cots House. Camomile Stret



## Interim Statement

At a meting of the Court of Directors held on 1 st November, the unaudited
. results for tal accounting methods the group profit before taxation shows, at $£ 20.4$ million, en increase of $£ 0.5$ million when compared with the preceding half-year ended 31st March, 1977 and an increase of $\mathrm{E7.9}$ million as comparec
with the corresponding helf-year ended 30th September, 1976. These results meet with the expectations of the difectors.
The consolideted statement of condition, taken in coniunction with the Profit and Loss account, 5 shows that the retum on total assets of $1.85 \%$, for the the
year ended 31st March, 1977 , improved in the pfesent half-year to $2.12 \%$. The year ended 31st March, 1977 , mproved in the present hair-year to $21.12 \%$. The The Court of Directors has decided to declare an interim dividend of $5 p$ on the amount of Capital Stock as enlarged by the recent scrip issue and by 19 th conversion of loan stock The interim dividend will be paid on or after the 19 th
December, 1977 to stockholders whose names appear on the fegister at close of business on 18th November, 1977.
in terms of historic accounting, the results may be regarded as satisfactory. In feal terms, having allowed for the effector muring the period under
was an increase in the net worth of the Bank dut wasani
review.
review.
Whilst a continuance of the current levels of interestrates could resuit in tha historic profits for the half-yeer to 31 st March, 1978 being lower than those
the half-year just completed, in the ebsenceof unforeseen adverse the half-year just completed, in the ebsence,
circumstances the.Directors are confident that the overall $\mathbf{l}$ resitts for the year should exceed those for the year to 31 st March, 1977 . More importantry, in
terms of real profits, the results for the year to 31 st March, 1978 are likely to be terms of real profits, the results for the year to 3 ist
materially better than those for the preceding year.
LOWER BAGGOT STREET, DUBLIN 2
WILLIAM FINLAY

|  | $\begin{gathered} \text { Six moniths } \\ \text { 30 Sapt. } 77 \\ \mathbf{E 0 0 0} \end{gathered}$ | encied $\begin{array}{r} 31 \text { Mar. } 77 \\ \text { £000 } \end{array}$ | $30 \text { Sept. } 78$ |
| :---: | :---: | :---: | :---: |
| Operating Profit The Bank Subsidiaries | $\begin{gathered} 17,362 \\ 3,048 \end{gathered}$ | $\begin{gathered} 16,729 \\ \mathbf{3 , 1 8 8} \end{gathered}$ | $\begin{gathered} 11,856 \\ 2,188 \end{gathered}$ |
|  | 20,410 | 19,917 | 14,044 |
| Profit before Taxation Taxation | $\begin{gathered} 20.410 \\ 7,768 \end{gathered}$ | $\begin{array}{r} 19,917 \\ 6,737 \\ \hline \end{array}$ | 12,544. |
| Profitafter Taxation Minority interest in subsidianes | 12,642 154 | 13,180 425 | 6.373 <br> 175 |
| Profit attributable to Stockholders of tha 8ank Interim dividend of $5 p$ | $\begin{array}{r} 12,488 \\ 1,733 \end{array}$ | $\begin{aligned} & 12,755 \\ & 2,780(F) \end{aligned}$ | $\text { (a) } \begin{aligned} & 6,198 \\ & 1,010 \end{aligned}$ |
| Retained Profit | $\underline{ } 10,755$ | 9.975 | 5.188 |
| Earnings per $£ 1$ of Capital Stock 8asic fully diluted | $\begin{aligned} & \text { (1) } \\ & \text { 36.0p } \\ & \text { 33.0p } \end{aligned}$ | $\begin{array}{r} \text { (2) } \\ 37.9 \mathrm{p} \\ 33.8 \mathrm{p} \end{array}$ | (2) 17.4p $17.6 p$ |
| NOTES: (1) Tha figures for the current half-year take account of the Loan Steck convarted at <br> 31 July, 1977. <br> (2) Adjusted for binnus issua in July, 1977. |  |  |  |


|  | 30 Sept. 77 | $31 \begin{gathered} \text { Mar. } 77 \\ \pm 000 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| Stockholders' Funds | 123,395 | $\begin{array}{r}108,885 \\ \\ \hline 1859\end{array}$ | 100.369 18.620 |
| Loan Stocks | 16.736 | ${ }_{3,765}$ | 3,364 |
| $\underset{\substack{\text { Minority Interests } \\ \text { Oeposit Curantand Othar Accounts }}}{\text { a }}$ | 1,737,761 | 1,589,999. | 1,486,789 |
| Oeposit. Currantand Othar Accounts Other Liabilities | 43.756 | 33,235 | 32,478 |
|  | £1,924,211 | £1,754,474 | £1,641,610 |
| Liquid Assets | 466,800 | 420,310 | 461,077 |
| Investmants | 342.740 | 323,780 | 844,695 |
| Advances to Custamers | 987,396 | 49,497 | 61,141 |
| Items in Transit Other Assels | 64,186 | 59,912 | 50,800 |
|  | £1.924.211 | £1,754,474 | £1,641,610 |

Bank ofireland

Price Waterhouse suit


## Banque Lambert progress

## Pooling for petrochemicals



EUROBOND

※ ※
Norsk Hydro 1976/77
A good year for light metals
 The following are the key pantsuit of the report of tia Directors tor Financial Results
The consolidated accounts tor the financla year 197\%:T show



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Total sales income amounted on N.
``` Developments in the world economy filtered trading conditions errochenm:




Operations 1975:T7
measured in items of turnover and in number oc people employed The sales volume equalled hat ot the preceding in particular here was a marked drop in prices lir the hey


Dunno this sinanacial year markeicondinons tor aluminum n





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 telapec. and will not be ready tor startup before early in 19768. ha progress of the the epenyoleline
The supply of raw malarial Io r the eitylyene planitat amines Roland This has fallen very much behind scchedalie. and tine


\section*{In activities}



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torsk Hydro (U.K.)L Limited. Concord tHou
\(\qquad\)
NORDIC NEWS

\section*{Malmros seeks Government aid}


\section*{Kymi Kymmene sales 'unsatisfactory'}


\section*{World Value of the Dollar}

\section*{}





\section*{Bank Leu to} float loan \(\mid\)








Paris approves
companies Bill

\section*{Companies Bill
THE FRENCH Gore
terday approved a}













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FEDERATED CHEMICAL
Holdings. the international
merchanting group is Holdings. the international
merchant ing group, is dead as
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the former Dowser. the former chic
executive has resigned. interim
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group has almost completed the
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markets. What happened? mid-1974 through a merge
 Chemical Searurties. two small
rich enmpanes th trading
interests and biz share or to rale cash.
Build up Greer traditional business
was distivihting 10 the rubber
and paint Industries

The demise of a grand design

\author{
even out cyclical swings tn profit hookers Hedderwick Stirling
in merchanting and ass is ire it said. "the management decided
} measure of independence. that the current worldwide


 Roughly three gears late Roughly three years later
Federated is completing the sal
of mate




\section*{Run down}

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 working capital
rose accordingly.
Increasing Increasingly che Board began
to take the view that a rethink
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\section*{SAvilus values \\ Independent valuation of property is an invaluable} asset.

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\section*{U.S. \(\$ 15,000,000\)}

85́s per cent. Bonds 1984
Daiwa Securities Co. Ltd. Citicorp International Group

DBS-Daiwa Securities International Limed
First Chicago Asia Merchant Bank Limited
Jardine Fleming \& Company Limited
Kuhn, Loeb \& Co. Asia
Morgan Grenfell (Asia) Limited
Oversea-Chinese Banking Corporation Limited
Salomon Brothers International Limited
Sumitomo \& East Asia Limited
United Overseas Bank Limited, Singapore Warley Limited
Post Office Savings Bank of Singapore \(\square\)
ABN Finance
Annex Random
Arab-Malaysian Development Ban Bank Asia Pacific Capital Corporation ASIAC-Asian International Acceptances \& Capital LId. Asian and Euro-Amefiiiean Merchant Baht
 BT Asia Limited




 Nomura International Hong Kong Lld. Okasan Inlernationaf(Asiz): Orion Pacific overseas Union Bank Luth,


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\section*{New Post Office chief defends workers right to strike}

\section*{Queen's Speech, as expected intention is thiat an long-ter}

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\section*{Aid for first-time \\ louse-buyers}


\section*{}

iresh measures aimed at

\section*{educing unemployment}

\section*{Steps to aid small businesses}
interim recommendations on inflation accounting
Urgent need to indicate distortion caused by rapidly changing prices


\section*{WALI STREET + OVERSEAS MARKEIS Modest 1.8 rally on bargain hunting}



\section*{+ FOREIGN EXCHANGES}
£ falls sharply
GOLD MARKET
Q 1 PiN.


NCY RATES
 of


\section*{Riven and Falls} Indices
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\section*{OVERSEAS SHARE INFORMATION}

\section*{NEW YORK}

\section*{} terfing fat illes metals

Rush to sell depresses sugar market again

\section*{EEC rebuffs grain sales attack}

\section*{By Cphotyontar Pariks}

\section*{}

\(\xrightarrow{\text { H2}}\)

'No rigging of coffee market'




\section*{Exports alone can avert grain slump}
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\section*{Government offers farms cold comfort}

ONMODIFY MARKET REPORES AND PRICES



CONSOLOATEDGOLD FLEDS LMITED ROPOSO
Su














\section*{U.S. Markets}

Gold and coffee up: grains weak


\section*{STOCK EXCHANGE REPORT}

\title{
Share index down 6.2 at \(479.8-12 \frac{1}{2} \%\) off recent peak
}

\section*{Further pressure on Gilts leaves three－day falls to \(4 \frac{3}{8} \%\)}





FINANCIAL TIMES STOCK INDIGE


\section*{RECENT ISSUES}

Equities
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\hline \multicolumn{4}{|l|}{} \\
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\hline  & & \({ }^{104}\) & \\
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FT－ACTUARIES SHARE INDICEK


Property Consultants
to Commerce and Industry



\section*{FT index companies back Hyde guidelines}

Barclays plans Grasshopper Unit Trust sale


Linwood unions accept formula with working practices probe


\section*{Continued from Page 1}

\section*{Power men reject peace bid}



Confidence over devolution Bills


\footnotetext{
In Aycifife, Co. Durham, a million
But. by building your ach aximum Development Area help. And that million-pound azseif co cost you as little as \(\mathrm{E} 3755,680\), with. the balance-over \(60 \%\) of the tot tot
thom from Goverment sources.

Many companies (about 80 all told, including 20 in the last \(f\) years) have arready taken advantage of the many benenits in Ayc.
mid are now operating successfuly in a stable industrial environim and are now operating successfully in a stable indus.
with room to grow and encouragement to develop.

We have room for rore enterprising companies, and have advance factories available now, or we can help you design, finamace
buidd your own.
We've put all the relevant information, including actual wor
examples, into a leaflet entitled, "The Effect of Development
 The Director of Estates, Aydifte Development Corporatio
 show you how to make 5624320 . Not bad for a ninepeenny stamp, 3
T1 18 \& 0 ? 11] © \(011-001110\). plant in Aycliff cost only
}
THE LEX COLUMN

\section*{Sterling rocks the markets}
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\section*{Labour and unions}


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